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IAD - 100/66
23 September 1966

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[REDACTED]

Some reading material and personal observations per your request.

JIIRG Annex on Analytical Needs and Services

Enclosed is a copy of the original report [REDACTED] and I prepared for the JIIRG. It contains the results of a rather intensive survey of the analytical and/or finished intelligence producer shops on their utilization of imagery-derived products. It also reflects their future needs and though these may be somewhat subjective opinions, I think not as the analysts as a group expressed similar if not identical needs throughout the community. I recommend it be read as valuable background relative to utilization of support services.

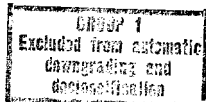
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You have termed NPIC and IAD as "production" elements, but as is obvious from the attached report the products of both the PAG/NPIC and IAD are considered collateral to the analytical worlds albeit it is often a major or only source to these elements.

One of our concerns noted during the survey was the problem of dissemination. A short note on this is on page 25, but in addition to the remarks contained therein it seemed wasteful to us to have each of the reference facilities filing PI reports which are made available at the same time in the analytical areas, who are the primary consumers, and further that extracts should be rendered by FI Branch for inclusion in files which then return to NPIC as collateral support to further PI analysis.

JIIRG Recommendation on Ground Photography

There is one item set forth in the final JIIRG report which is pertinent to your task, concerns IAD and to a lesser extent NPIC. This is the charge by JIIRG that IAD will do all 1st and 2nd Phase reporting on clandestinely acquired ground photography. This will necessitate changes in ground photo processing which is now done exclusively by Graphics Register. My own feeling on the subject is that "imagery" in the broad context cannot be differentiated as to treatment on the basis of whether the picture is taken under water, on land, in the air or in outer space. Therefore, ground photography



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should all be exploited to some degree prior to "filing" in a register as is aerial film. Further, I believe that this type of material lends itself very well to existing systems for screening, updating and automated handling wherein the picture can be made available in a rapidly produced form to everyone in the community on a selective basis. The responsibility for maintenance of this "data base" or automated reference file is best accomplished in [] immediately upon completion of the preliminary readout by IAD. This is in conformance with the proposed responsibilities assigned to NPIC by JIRG.

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DDI Review Panel for the Industrial Register

Some 6 years ago [] of CSD and myself served on a panel which surveyed the Industrial Register. This panel was chaired by [] and its final report had rather sweeping recommendations which were ignored by []. Hindsight would indicate that these recommendations were very valid indeed and CIA would have been in a far better posture today as regards info handling had they been accepted. I have enclosed a copy for background reading.

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Support to NPIC/PAG and CIA/IAD

As you are aware, both PAG and IAD receive "collateral" support from CSD/NPIC and would prefer to have CSD speak to the NPIC relationships with OCR. PAG is much more dependent on CSD support than IAD due to the nature of their task. 1st and 2nd Phase reporting is target identification and status oriented whereas IAD produces primarily 3rd Phase or detailed reports which are analyst oriented. The analyst/PI relationships built up through 3rd Phase support has given the PI an excellent collateral source; namely the analyst who passes to the PI pertinent documents or information not necessarily available in OCR. Dependent on the problem we also seek out and receive collateral information from NSA liaison personnel, area desks of DD/P, DOD elements and our own PI personnel serving overseas.

Internal Files

All PIs keep files of varying magnitude. These may take the form of "keys" for those working on a geographic basis as well as maps and written material pertinent to their projects. PIs doing installation or system oriented analysis maintain very comprehensive files of "chips" or stereograms. These are the most important and significant files available to the PI. We have looked into centralizing the function of

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chip processing and storing and do not believe this avenue affords any gain at present as it relates to the PI installation chips and it certainly has a number of deficiencies. I believe, however, that a considerable degree of automation is necessary in information handling and the Agency is far less advanced than it should be. Availability of information by machine would for IAD virtually eliminate logging of documents and the great degree of physical handling and storing that now takes place. It is the only avenue I see for continuing to operate effectively in the time frame required, with a minimum of people and money.



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